



# WUJAL WUJAL ABORIGINAL SHIRE COUNCIL

## Risk Management Policy

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## Document Control

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## RISK MANAGEMENT POLICY

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### AUTHORITY

Local Government Act 2009

### PRINCIPALS

This policy applies to all Councillors and officers of the Wujal Wujal Aboriginal Shire Council who are involved in the identification and management of all risks associated with the performance of Council functions and delivery of Council services.

### PURPOSE

The purpose of the risk management policy is to provide guidance regarding the management of risk to support the achievement of corporate objectives, protect staff and business assets and ensure financial sustainability.

### SCOPE

This policy applies to all Wujal Wujal Aboriginal Shire Council activities. It forms part of Council's governance framework and is applied to all employees, contractors and volunteers.

### OBJECTIVES

The objectives of this policy are:

- Align Council activities to and support business objectives identified in Council's corporate and operational plans;
- Maintain and improve reliability and quality of service provided by Wujal Wujal Aboriginal Shire Council;
- Minimise and eliminate adverse impacts from Council's services or infrastructure on the community, visitors and the environment;
- Capitalise on opportunities identified in the Corporate Plan for Wujal Wujal Aboriginal Shire Council;
- Safeguard Council's employees, contractors, volunteers, assets, financial sustainability, property, reputation and information;
- Promote risk management principles as a strategic tool to ensure better informed decision making throughout Council; and
- Create a culture of risk management across the Council.

## **POLICY STATEMENT**

Wujal Wujal Aboriginal Shire Council recognizes that as a public authority it is exposed to a broad range of risks which, if not managed, could adversely impact on the organisation achieving its strategic objectives. Therefore, Council will implement a systematic risk management methodology to identify and address, where practical, areas of potential risk within Council. Any methodologies adopted will be consistent with appropriate Risk Management Standards.

The intent of this policy is to create an environment where Council, management and staff assume responsibility for risk management through consistent risk management practices.

## **PRINCIPLES**

The following principles will be adopted to ensure that the objectives are achieved:

- Prioritise identified risks and implement treatments progressively based on the level of risk assessed and the effectiveness of the current treatments;
- Ensure risk management is factored into business planning, performance management, audit and assurance, business continuity management and project management. Integrate risk management with existing planning and operational processes, including the Corporate Plan;
- Consider relevant legislative requirements and political, social and economic environments in managing risks;
- Create a culture of risk awareness throughout the organisation through training, induction, promotion and risk review and reporting mechanisms; and
- Ensure resources and operational capabilities are identified and responsibility for managing risk is allocated.
- Risk categories may include strategic, financial, environmental, safety, people and reputation.

## **RISK APPETITE**

Council's risk appetite is conservative whilst permitting effective and efficient operations.

Council manages interrelated categories of risk and accepts a low and moderate level of risk delivering on organisational values of accountability, community, harmony, innovation, ethical conduct, vision and excellence.

It is the responsibility of councillors, the senior management team and staff to identify and manage low and moderate risks as part of day to day operations. High and extreme risks will be identified and managed by the responsible officer and subsequently monitored by the senior management team and the audit committee.

Council will act in accordance with this risk appetite statement to achieve operational and strategic objectives.

## **DEFINITIONS**

## **Risk**

A risk to the organisation is any action or event that has an effect of uncertainty on objectives of the Wujal Wujal Aboriginal Shire Council. It is measured in terms of consequence and likelihood.

### **Risk Management**

Risk management for Council refers to the culture, processes and structures developed to effectively manage potential opportunities and adverse effects for any activity, function or process undertaken by the Council.

Managing risk is achieved through the systematic application of policies, procedures and practices to identify, analyse, evaluate, treat, monitor and communicate risk.

### **Enterprise Risk Management**

Enterprise risk management encompasses all the major risk categories (including financial, environmental, health and safety, fraud, information technology, compliance, security and business continuity) and includes the coordination, integration, consolidation and consistency of reporting by the various Council functions with identified risks.

### **Risk Register**

The risk register lists identified and assessed risks.

## **ROLES AND RESPONSIBILITIES**

### **Council**

Council is responsible for the adoption of this policy and ensuring sufficient resources are applied to managing the risks identified.

### **Chief Executive Officer**

Council's Chief Executive Officer is responsible for the development of the policy, identifying, evaluating and managing risk in accordance with this policy through a formal enterprise wide risk management framework. Formal risk assessments, oversight and review of risk management must be performed at least once per year as part of the business planning. The Chief Executive Officer has the responsibility that shall drive the culture of risk management and signs off on annual risk assessment whilst continuously improving risk management policy, strategy and supporting framework.

The Chief Executive Officer will report to Council and the Audit Committee at each meeting on the progress made in implementing a sound system of risk management and internal compliance and control across Council's operations.

### **Management Team**

Council's Management Team will perform the function of the Risk Management Committee which has oversight in contributing to the ongoing development of the risk management framework and monitoring risk treatment.

The Management Team will ensure the risk management framework identifies high level strategic risks and aligns with the Internal Audit Plan. The Management Team will ensure that the results of its reviews are provided to Council for up-date of the Council's risk profile as appropriate.

The Management Team may consider that periodic reviews of the risk management framework are carried out by Internal Audit pursuant to the Internal Audit Plan.

### **Wujal Wujal Aboriginal Shire Council Audit Committee**

The Audit Committee reviews risk status and endorses risk strategies and policy. It will review the reports provided by the Chief Executive Officer, communicate risk information issues back to Council and identify new and emerging risks.

### **Employees including casual staff, contractors and volunteers**

All employees are responsible for management of risks within their areas of responsibility as determined under any risk treatment plans.

Employees will be responsible for the timely completion of activities conducted routinely and ensure that they are familiar with risk management and how it is applied within the Wujal Wujal Aboriginal Shire Council.

### **Risk Monitoring**

Councils utilizes a number of functions, including Internal Audit, to perform independent and objective monitoring over its risk areas, including if necessary, conducting reviews over Council's operations and risk areas by external agencies.

The scope of the work undertaken by all of these functions and the reviews by external agencies, will be considered in conjunction with Council's risk profile at least annually. This will assess the independent monitoring of key risk areas within Council's risk profile.

## **IMPLEMENTATION**

The implementation of this policy is the responsibility of the Chief Executive Officer

## **POLICY REVIEW**

This policy will be reviewed when any of the following events occur:

Audit reports relating to risk management activities being undertaken by Council indicate that a policy review from a legislative, compliance or governance perspective is justified;  
Relevant legislation, regulations, standards and policies are amended or replaced;  
Other circumstances as determined from time to time by the Chief Executive Officer or through a resolution of Council.

Notwithstanding the above, this policy and Council's risk management framework will be reviewed at least annually by Council's Management Team to review its effectiveness and to ensure its continued application and relevance.

**Adopted by Council on 17 June 2021**

Stephen Wilton  
Chief Executive Officer